



Child Welfare League of Canada

# Annual Report & Achievements

# 2012



# Letter from the Chair and CEO

Dear CWLC Members,

Child Welfare League of Canada (CWLC) has been a strong national voice on behalf of vulnerable children, youth and their families since its incorporation as a charitable organization more than 18 years ago. Our members now number more than 140 and include a diversity of community agencies, provincial/territorial governments, associations, universities and child advocates, representing all Canadian provinces and territories. These members play a key role in helping us identify and address child welfare issues in all jurisdictions across the country and internationally, and we are grateful for their participation.



We continue to emphasize the importance of partnerships—with our members, with government entities and with local, regional, national and international organizations—in our commitment to address the challenges facing vulnerable children, youth and families.

Over the course of 2012, CWLC worked in partnership with senior levels of government on several projects: Every Child Matters, the Nunavut Social Services Review, the Saskatchewan Flexible Response Pilot Project, the Nunavut Child and Youth Victim Assistance Program and the Transitioning Young People Out of Care Project. Each of these initiatives is described in further detail later in this report. We continue to play a key role in the five-year South African Child Protection Project, which has made important strides in managing and strengthening its national child protection database. As well, CWLC maintains its strategic partnership and holds the Treasury position with the International Forum for Child Welfare (IFCW), an international non-governmental organization dedicated to promoting the rights and well-being of children globally.

From an advocacy perspective, in 2012 CWLC Board Members and executives met with Canadian members of Parliament, senators, cabinet ministers and senior officials from federal, provincial and territorial departments, as well as community leaders, to discuss a variety of topics in our continued effort to improve Canada's child and family services. We remain committed to raising and addressing the issues that are most important to Canada's children and to CWLC members serving children.

With the assistance of the Children's Aid Foundation (CAF), CWLC's Strategic Planning Task Force completed a new strategic plan for the years 2013 to 2018. This was a rewarding and

insightful exercise that culminated in the plan being presented to the CWLC Board in June 2012 in Halifax, Nova Scotia. It was approved by the Board in October 2012 in Calgary, Alberta and is now in active use by CWLC. We are excited to see the new directions delineated in the plan taking shape.

With the new Strategic Plan in place, membership engagement is at the forefront of our priorities for 2013. We will continue to expand our organizational capacity and aim, as always, to serve as a valuable link between committed organizations with a common purpose. The growth of our membership provides a strong foundation for increasing dialogue among Canadians about child and youth health and well-being in our society. We have made positive strides in our French language member services by arranging for simultaneous translation at our March 2013 Annual General Meeting, refreshing many of our French language web pages, and continuing to produce our key publications in both official languages. As we succeed in boosting our francophone membership, we expect to see improvements in this area.

Despite the headway made in the past year, the challenges facing vulnerable children, youth and families will continue into 2013. With help and guidance from our valued members, CWLC will increase its collective effort to create a strong national voice on behalf of children. We are unwavering in our determination to work toward a meaningful national child and youth strategy that galvanizes the efforts of all Canadians.

Sincerely,

**Mike DeGagné**  
Board Chair

**Gordon Phaneuf**  
Chief Executive  
Officer

# What we do

## Our vision

Child Welfare League of Canada (CWLC) envisions a Canada in which all children and youth have the opportunity to reach their full potential, and where those who face the greatest challenges are a national priority.

## Our areas of focus

- Child welfare
- Child and youth mental health
- Youth criminal justice

## CWLC Strategic Plan 2013–2018

Our newly refreshed strategic priorities:

- Advance CWLC as a national membership organization
- Advance the rights and interests of children, youth and their families as per the United Nations Convention on the Rights of the Child (UNCRC)
- Address overrepresentation of Indigenous children and families in child welfare, mental health and youth criminal justice domains
- Increase capacity of domestic and international child and family service systems regarding child welfare, mental health and youth justice
- Strengthen our partnerships in child welfare, mental health and youth criminal justice

## Meet the New CEO

The year 2012 brought with it a change of leadership at CWLC. In May, CWLC announced the departure of its Chief Executive Officer (CEO), Peter Dudding. The Board of Directors thanked Peter for his many contributions over his 14 years with the organization and reiterated its ongoing commitment to ensuring CWLC provides the excellent service that its members and the larger Canadian public have come to expect. Former Director of Strategic Initiatives, Gordon Phaneuf, served as interim CEO for a period of eight months before being hired as the new President and CEO on January 25, 2013.

Gordon Phaneuf has focused on children's issues for much of his career, working in a variety of capacities, including child advocacy, front-line child protection, knowledge exchange, and policy and program development.



Prior to joining CWLC, he spearheaded a national program of research and surveillance on child abuse and established the Child Maltreatment Division within the Government of Canada. He also represented the federal government at a number of international fora on child maltreatment. He has significant leadership experience in the public affairs and not-for-profit sectors along with an established track record of forging new cross-disciplinary and multi-sector initiatives on children's issues.

For the last several years, Gordon led the National Consultation Centre (NCC) at CWLC, which is recognized nationally as a leader in the design, development and delivery of child and family services. The NCC has undertaken a wide range of work in recent years, including formal child welfare reviews, child protection training, a pilot for flexible response in Saskatchewan, executive skills development and database development.

# Selected CWLC Projects: Improving Services to Children and Families

## Foster Care

The latest census figures in Statistics Canada's 2011 Census of Population show that 47,885 children in Canada live with foster families, with another 30,000–35,000 in alternative care. Children need families—but there is a shortage of families willing to foster them. In 2012, CWLC's long-term visionary project, Every Child Matters (ECM), saw the completion of primary research on *what it is like to be a foster parent in Canada today* and on *what ordinary Canadians know and feel about fostering*. A mix of qualitative and quantitative research on both questions has been gathered and will be analyzed through 2013 to understand how best to chip away at the systemic barriers to retaining current and future foster parents. ECM's objective is to motivate Canadians to join in helping children in their own communities to grow up in families and eventually transition out of care and successfully into adulthood. This project has been supported by Human Resources and Skills Development Canada, the Children's Aid Foundation and the Government of Nunavut.

## Youth Transitions

At the request of the Canadian Council on Child and Youth Advocates, CWLC is completing baseline research on the situation for young people leaving care across Canada, including income security services and suitable transition programs. Ministries in all provinces and territories are partners to this project, which is aimed at highlighting innovation and best practices as well as common areas of service support

and challenge. Importantly, completed research will put a human face to the data by capturing youth voices as well as those of their case workers and care providers. The outcomes report entitled *Transitioning Young People out of Care in Canadian Jurisdictions* is expected to be released in 2013.

## Shaken Baby Syndrome

In 2012, CWLC joined the Children's Hospital of Eastern Ontario (CHEO) and the Hospital for Sick Children (SickKids) to assess the current Canadian National Strategy on Shaken Baby Syndrome/Abusive Head Trauma (SBS/AHT), including the *Joint Statement on Shaken Baby Syndrome* (first published by Health Canada in 2001) and the associated *Multidisciplinary Guidelines* (published in 2007 by the Canadian Paediatric Society). The resulting recommendations to the Public Health Agency of Canada included update requirements along with the need to establish a national database on child maltreatment to include SBS/AHT. It was also recommended that SBS/AHT be considered in relation to parent and professional education. A Canadian Expert Advisory Group drew from this work to establish next steps at the 12th International Conference on SBS/AHT in Boston in September 2012.

## Child Welfare Lexicon

CWLC was commissioned by Indian Affairs and Northern Development Canada to develop a lexicon of generic child welfare terms of classification as defined in provincial/territorial acts. Designed for use in an administrative context, the lexicon is intended to



help ensure a clear understanding of how terminology is used across different jurisdictions. CWLC also partnered with a legal research team to capture how privacy standards and parameters are applied to child welfare and how they differ between jurisdictions.

## Child and Family Services Nunavut

Following its completion of the *Nunavut Social Service Review Report* in 2011, CWLC was invited to assist in crafting some of the program, policy and strategic responses to a number of the report's recommendations. These included having CWLC provide training for executives, child and family service managers and front-line staff at the Nunavut Department of Health and Social Services, as well as advising and assisting in the development of an integrated case management system for social services. Further, CWLC has worked closely with the Government of Nunavut to help develop a number of program designs and project proposals for the territory, addressing the need for better service response coordination, victim assistance programs, early childhood development initiatives and other program and service innovations.

## Saskatchewan Flexible Response Pilot Project

CWLC assisted in the development of technical, informational and procedural documents for the *Saskatchewan Child Welfare Review*, which was completed in 2010. Since then, CWLC has been providing technical advice to assist in the design, planning, implementation and critical assessment of the Saskatchewan Flexible Response Pilot. Over the course of 2012, CWLC conducted site visits to provide technical support, training services and program design and support, and to review the progress of the project. Establishing collaborative relationships

with the Federation of Saskatchewan Indian Nations (FSIN), Métis Nations–Saskatchewan and the Saskatchewan First Nations Family and Community Institute has been a big priority for CWLC in its consultative role.

## South African Child Protection Project

The South African Child Protection Project (SACPP) is a five-year project intended to enhance the provision and future development of national child protection systems and services in South Africa. The intended outcomes of the project are:

- Improved inter-sectoral coordination and communication between identified child protection stakeholders
- Improved management of child abuse, neglect and exploitation data
- Enhanced evidence-based, gender-responsive programming and planning

The project is led by South Africa's Department of Social Development (DSD), with CWLC providing technical assistance, risk mitigation and quality assurance services. The principal component of the project is a study focused on addressing the scope and dynamics of child abuse, neglect and sexual exploitation in South Africa. The project is tasked with strengthening the national child protection register. CWLC provides technical and content knowledge that will be applied by the newly appointed National Research Team in the coming year. CWLC uses a variety of strategies, identifies best practices and draws upon a network of experts to contribute to the development of project outputs. Recently, this has included developing ethical guidelines for conducting surveillance studies in the child protection sector. As a member of the Technical Expert Advisory Group (TEAG) for the study, CWLC holds consultations with key South African stakeholders.



# Raising Awareness of Children's Rights

CWLC actively supported two Alternate Reports prepared and presented by NGOs in February 2012 to the UNCRC in Geneva. This resulted in the UNCRC Committee submitting a list of questions to the Government of Canada, as State Party to the Convention, to be addressed in July 2012 ahead of Canada's appearance before the Committee in September of that year. CWLC will be working closely with partners to review Canada's reply and provide specific input in response to the committee's questions. To this end, CWLC met with officials from Heritage Canada in June 2012 to discuss priorities and to advocate for responsive next steps.

In January 2012, CWLC was included in the invitational roundtable *Moving Forward: A Discussion on Health Policy for First Nations and Inuit Families* hosted by the National Collaborating Centre for Aboriginal Health. The purpose of the event was to move the agenda forward on First Nations and Inuit child and youth policy and programs, with particular reference to the ideas, values and aspirations recently shared by First Nations, Inuit, and Métis participants at the *Sacred Space of Womanhood: Mothering across the Generations* showcase. The event was based on the premise that child, youth and family well-being are at the heart of the social determinants web.

In March 2012, CWLC participated in a roundtable called *Building on Strengths: Taking Action to Improve the Health and Healing of First Nations, Inuit and Métis People, Families and Communities*, hosted by Her Excellency Sharon Johnston, spouse of Canada's Governor General, David Johnston. Held in Ottawa, this event was a success on all fronts. CWLC played a key role in developing the programme, orientation, invitations and intended outcomes for the roundtable.

The House of Commons Standing Committee on Human Resources, Skills and Social Development and the Status of Persons with Disabilities (HUMA) released its much-anticipated report, "*Federal Support*

*Measures to Adoptive Parents*," in March 2012. The positive news is that the report's first recommendation is that the federal government work with the Adoption Council of Canada (ACC) and the provinces/territories on a national public awareness campaign. A significant downside is that the report does not support an extension of employment insurance benefits, given the current climate of fiscal restraint.

At many different points during the past year, CWLC staff met with federal government officials to discuss key issues relevant to its members. Specifically, CWLC interacted with Human Resources and Skills Development Canada, Health Canada, the Public Health Agency of Canada, Justice Canada, Corrections Canada, Aboriginal Affairs and Northern Development Canada, Heritage Canada and the Canadian International Development Agency. Meetings were also held with Members of Parliament Marc Garneau, Kellie Leitch and Justin Trudeau; with Member of Parliament Rodger Cuzner's staff; with Senators Elizabeth Hubley and Jim Munson; and with Senator (Retired) Landon Pearson. CWLC executives and Board members also met with cabinet ministers' senior staff on a number of occasions. CWLC is a member-at-large of the policy sub-group of the Committee on the Sexual Exploitation of Children (CSEC). The CSEC is chaired by Senator Romeo Dallaire and its membership includes several Members of Parliament and Senators.

CWLC enjoys a solid and productive relationship with RBC in relation to its Children's Mental Health Project. For the past two years, CWLC has appreciated the bank's support of its annual Youth Achievement Award.

Throughout the year and across Canada, CWLC staff take every available opportunity to meet with our member organizations and with provincial and territorial ministers in the health, social services and justice domains to advance public policy agendas supporting children and youth.



# Key Partnerships & Fora

Over the last year, CWLC actively engaged with an array of organizations, most notably as:

- Chair of the *National Alliance of Children and Youth* Board of Directors
- Executive Committee member (Treasury) of the *International Forum on Child Welfare*
- Participant on the Steering Committee of the *Canadian Coalition on the Rights of the Child*
- Co-chair of the Executive Committee of the *National Coalition on Community Safety, Health and Well-being*

## Strategic Partnerships

For more than two years, CWLC has been in a strategic partnership with the Children's Aid Foundation (CAF). This enhanced partnership has given CWLC the opportunity to work more closely with CAF to help build a robust relationship between our two organizations and—by extension—with our membership. It has provided both CWLC and CAF with a stronger national presence and has enabled joint fundraising and delivery of larger programs and initiatives for vulnerable children and youth in Canada.

CWLC and some of its member organizations have had long-running involvement with the International Forum for Child Welfare (IFCW), playing an active role in that organization's operations. CWLC currently holds the Treasurer position with IFCW, and as such has been instrumental in establishing the organization's strategic direction. Involvement with the IFCW represents an excellent platform from which to enhance and showcase CWLC and facilitate CWLC member visibility on the international front.

## Mental Wellness Promotion

CWLC's Mental Health Task Force draws on membership expertise to ensure a national perspective on current best

practices and issues in the field of child and youth mental health. The Task Force puts the spotlight on national policy and practice, addresses advocacy issues, promotes knowledge dissemination and encourages partnering activities.

The year 2012 saw the launch of CWLC's Mental Health Knowledge Network (MHKN) webinar series, which is co-chaired by Dr. Ramona Alaggia, Associate Professor and Factor-Inwentash Chair in Children's Mental Health at the Factor-Inwentash Faculty of Social Work at the University of Toronto and Dr. Christine Walsh, Associate Professor in the Faculty of Social Work at the University of Calgary and Adjunct Assistant Professor at McMaster University. MHKN is supported by CWLC's Mental Health Task Force. Four virtual events were held this year with in-kind webinar hosting by the University of Calgary Faculty of Social Work. Subscriptions rose dramatically through the year, demonstrating CWLC members' appetite for exchanging mental health-related ideas and information. An advisory committee has been tasked with selecting germane topics to facilitate an interesting discussion platform for members.

## Promoting United Nations Guidelines

CWLC and UNICEF Canada partnered to host an exciting bilingual six-part webinar series entitled *Health Outcomes and the United Nations Guidelines for the Alternative Care of Children* in May and June 2012 to inform and discuss within the child welfare sector the value of the *United Nations Guidelines on the Alternative Care of Children* in policy and practice. There is growing acknowledgement that family-based practices in alternative care models produce better health outcomes for children than institutional care. Despite increasing acceptance of the importance of the role played by social determinants in children's health, the link between health outcomes and other policy areas, such as child welfare,



is often neglected. The aim is to generate discussion about these health outcomes—and the application of the UN Guidelines in Canada—through the seminars and a complementary guide available online. Experts in the field were invited to develop these presentations, all of which were recorded and made available to a broad range of professional audiences on the CWLC website. This series was generously funded by the Canadian Institutes of Health Research (CIHR).

## Supporting Military Families in Canada

The Vanier Institute of the Family, along with its partners, organized a Roundtable on Military Families in Canada on August 17, 2012 at the NAV Centre in Cornwall, Ontario. Gordon Phaneuf, CEO of CWLC, had the privilege of attending this event. Twenty-six people from the military, Veterans Affairs Canada and community participated, including Canada's Chief of the Defence Staff. All participants contributed insights and shared information from their unique perspectives.

Military families are living off-base and accessing community services in greater numbers than ever. Community service providers (e.g., in healthcare, mental health, education, social services, etc.) who work with military families are seeking training, tools and resources to build their capabilities and competencies to better understand and respond to military families' particular needs. Roundtable participants discussed how their organizations are engaged with military families, what their organizations would like to be doing regarding military families (and have done in the past), and what education and treatment programs and initiatives have been piloted or will be piloted for military families.

Coordination and collaboration, information sharing, evidence-based

program development and building community capacity were identified as the keys to ensuring Canada is able to respond to the unique circumstances of military families in the future. The Roundtable will form the foundation of an event under development for March 25–27, 2013, where people interested in or involved with military families will meet to discuss ways to enhance the connections between the military and community, family and health service providers; share information regarding best and promising practices, research and program evaluation; and expand their individual and collective understanding of military families in Canada.

## National Conferences

The highly successful *3rd National Infant, Child and Youth Mental Health Symposium*, which took place in Calgary on May 30 and June 1, 2012, was afforded planning and logistical support by a CWLC team. The co-leads for the event were the National Infant, Child and Youth Mental Health Consortium, of which CWLC is a member, and the School-Based Mental Health and Substance Abuse Consortium. The theme for this year's event was *Access, Wait Times & the Role of Schools in Mental Health*.

The Office of the British Columbia Representative for Children and Youth, Canadian Red Cross and CWLC will co-host "*Champions for Children and Youth 2013 BC Summit: A National Conference on Keeping Kids Safe and Connected*" in Vancouver April 24–25, 2013. The summit will examine children's right to be safe in their communities, and how we—as a civil society—can actively foster environments that keep children and youth safe and feeling connected within their communities. The summit is being held at the Sheraton Wall Centre in downtown Vancouver, British Columbia.



# CWLC Membership: Networking & Recognition

## Membership Development

CWLC has been making a concerted effort to strengthen its voice by building up and rounding out its national membership base. The past two years witnessed the addition of 16 new members. The organization remains committed to addressing issues of importance to members, and engages with members on an ongoing basis to ensure services and offerings are responsive to their needs. Specifically, the focus has been on keeping members apprised of and involved in relevant knowledge-exchange fora, advocacy initiatives, funding opportunities and potential partnerships as information becomes available.

In 2012, CWLC hosted member events in Halifax, Calgary, Toronto and Ottawa. These events consisted of presentations, roundtables and panel discussions on topics such as provincial and national priorities for children and youth, aboriginal child welfare, research-to-practice in children's services and family-based care in Canada. CWLC will continue to host a number of other discussions in the year ahead, maintaining our commitment to facilitating knowledge exchange as an end to advance our cause.

We have also worked diligently to increase the accessibility of our live and virtual knowledge exchange events for our francophone membership. For example, the entire webinar series "*Health Outcomes and the United Nations Guidelines for the Alternative Care of Children*," hosted

with UNICEF Canada, was available in both languages. Further, our next Ottawa membership event in March 2013 will involve simultaneous English-French translation.

## CWLC Achievement Awards

The winners of the 2011 CWLC Achievement Awards were announced in March 2012 in Ottawa, Ontario. The award program once again included the Royal Bank of Canada (RBC) Foundation as a partner of the Youth Achievement Award. Thanks to RBC's support, CWLC added a \$3,000 bursary to the prize and covered travel and accommodation costs in Ottawa so the presentation to the winner could be made in person. CWLC would like to thank all members who nominated deserving candidates in all five categories. The awards, winners and nominators were:

- RBC Youth Achievement Award—Christopher Tait, nominated by the *British Columbia Ministry of Children & Family Development Youth Engagement Team*
- Advocacy Award—Corey LaBerge, nominated by the *Manitoba Office of the Children's Advocate*
- Foster Parent Award—Kathy & Dan McAlpine, nominated by *Bayfield Treatment Centre*
- Children's Services Award—David Rivers & Patti Petrucka, nominated by the *Ranch Ehrlo Society*
- Research and Program Excellence Award—Dr. Harriet MacMillan, nominated by the *Offord Centre for Child Studies* at McMaster University



## Recognizing the Value of our Members

CWLC is very proud of the past year's accomplishments, and attributes many of them to the dedication and active participation of its members, partners, staff and Board of Directors. Building a strong national organization that reflects Canada's diversity is a commendable long-term objective. There will continue to be challenges, but CWLC appreciates that the

common vision of improving the quality of life for all of Canada's children and youth is powerful and widely shared. Canada continues to face many obstacles in ensuring inclusion, opportunity and support for children and young people who have faced trauma, disadvantage or other challenges in their young lives. The future of our country depends on the outcomes of collective efforts. Building and supporting a strong national organization such as CWLC promotes the cooperation required to achieve success.



# CWLC Members

## Sustaining Members

Batshaw Youth and Family Centres (QC)  
Catholic Social Services (AB)  
Centre jeunesse de Montréal – Institut universitaire (QC)  
Child Development Institute (ON)  
Children's Aid Society of Toronto (ON)  
Kinark Child and Family Services (ON)  
Ministry of Human Services (AB)  
Ministry of Children and Youth Services (ON)  
Ontario Association of Children's Aid Societies (ON)  
Peel Children's Centre (ON)  
Ranch Ehrlo Society (SK)  
Wood's Homes (AB)

## National

Aboriginal Healing Foundation  
Canadian Foster Family Association  
Canadian Red Cross  
Canadian Society for the Investigation of Child Abuse  
Children's Aid Foundation  
Commission on Accreditation of Rehabilitation Facilities  
Public Health Agency of Canada—Injury & Child  
Maltreatment Section  
SOS Children's Villages Canada  
UNICEF Canada

## Alberta

Alberta Association of Services for Children and Families  
Alberta Children's Advocate Program  
Alberta Foster Parent Association  
Aspen Family & Community Network Society  
Bosco Homes A Society for Children and Families  
Boys and Girls Clubs of Calgary  
Calgary and Area Child and Family Services Authority  
Children's Cottage Society of Calgary  
Closer to Home Community Services Society  
Edmonton & Area Child & Family Services Authority  
Enviros Wilderness School Association  
Hull Child & Family Services  
McMan Youth, Family and Community Services Association  
Mountain Plains Community Services Society of the North  
Parkland Youth Homes  
The Family Centre of Northern Alberta  
University of Calgary, Faculty of Social Work

## British Columbia

Caring for First Nations Children Society  
Elizabeth Fry Society of Greater Vancouver  
Family Services of Greater Vancouver  
Ministry of Children and Family Development  
Pacific Community Resources Society  
Representative for Children and Youth  
Sources  
The Bridge Youth & Family Services  
The Children's Foundation  
University of British Columbia  
W.J. Stelmaschuk & Associates Ltd

## Manitoba

Child & Family Services Authority  
Child & Family Services of Western Manitoba  
Department of Family Services and Labour  
Metis Child, Family and Community Services Agency  
Office of the Children's Advocate

## New Brunswick

Department Social Development  
Office of the Child and Youth Advocate

## Newfoundland Labrador

Department of Child, Youth and Family Services  
Memorial University of Newfoundland—School of Social Work  
Newfoundland & Labrador Foster Families Association  
Office of the Child and Youth Advocate

## Northwest Territories

Department of Health and Social Services

## Nova Scotia

Council of Chairs for Nova Scotia Community Child Welfare Boards  
Department of Community Services – Annapolis  
Department of Community Services – Cape Breton-Victoria  
Department of Community Services – Cumberland  
Department of Community Services – Digby  
Department of Community Services – Halifax District Office  
Department of Community Services – Inverness Richmond  
Department of Community Services – Kentville  
Department of Community Services – Lunenburg  
Department of Community Services – Pictou  
Department of Community Services – Queens County  
Department of Community Services – Shelburne  
Department of Community Services – Yarmouth  
Federation of Foster Families of Nova Scotia  
IWK Health Centre  
Mental Health, Children's Services & Addictions Treatment Branch  
– Department of Health  
Nova Scotia Council for the Family  
Nova Scotia Office of the Ombudsman

## Nunavut

Department of Health and Social Services

## Ontario

Aisling Discoveries Child and Family Centre  
Bayfield Homes Ltd.  
Blue Hills Child and Family Centre  
Boost for Kids  
Bruce Grey Child & Family Services  
Catholic Children's Aid Society of Toronto  
Centre for Children and Families in the Justice System  
Chatham Kent Children's Services  
Children's Aid Society of Brant  
Children's Aid Society of London Middlesex

Children's Aid Society of Ottawa  
Children's Aid Society of Owen Sound  
Children's Aid Society of the County of Prince Edward  
Children's Aid Society of the County of Simcoe  
Children's Mental Health Ontario  
Community Living Toronto  
Covenant House Toronto  
Durham Children's Aid Society  
Family & Children's Services of Guelph and Wellington County  
Family & Children's Services of St. Thomas  
Hincks Dellcrest Centre  
Infant Mental Health Promotion  
Lutherwood  
Ministry of Children and Youth Services  
National Youth in Care Network  
Native Child and Family Services Toronto  
Office of the Provincial Advocate for Children and Youth  
Peel Children's Aid  
Renfrew Family & Children's Services  
Stormont Dundas Glengarry Children's Aid Society  
University of Ottawa – Centre for Research on Educational and  
Community Services  
University of Toronto, Faculty of Social Work  
Valoris for Children & Adults of Prescott Russell  
West Scarborough Neighbourhood Community Centre  
Windsor Regional Children's Centre  
Youth Services Bureau of Ottawa

## Prince Edward Island

Department of Community Services and Seniors

## Quebec

Association des centres jeunesse du Québec  
Centres jeunesse Abitibi-Témiscamingue  
Centres jeunesse Gaspésie-les-Îles  
Centres jeunesse de Laval  
Centres jeunesse Mauricie/Centre du Québec  
Centre jeunesse de la Montérégie  
Centre jeunesse de l'Outaouais  
Centre jeunesse de Québec – Institut universitaire  
Commission des droits de la personne et des droits de la jeunesse

## Saskatchewan

Department of Social Services  
Lac La Ronge Indian Child & Family Services Agency Inc.  
Office of the Children's Advocate  
University of Regina, Faculty of Social Work

## Yukon Territories

Department of Health & Social Services  
Yukon Child & Youth Advocate

## International

Child Welfare League of America  
Council on Accreditation

# Financial statements for CWLC

## Statement of financial position as at March 31, 2012

	2012	2011
<b>Current Assets</b>		
Cash	\$ 76,248	\$ 285,548
Short term investments	367,873	232,852
Account receivable	274,768	126,887
Prepaid expenses	23,455	21,001
	742,344	666,288
<b>Capital Assets</b>	2,138	8,100
	\$ 744,482	\$ 674,388
<b>Current Liabilities</b>		
Accounts payable	\$ 95,000	\$ 65,082
Deferred revenue	249,477	212,472
	344,477	277,554
<b>Net Assets</b>		
Internally restricted to Contingency fund	\$ 227,776	227,776
Unrestricted	172,229	169,058
	400,005	396,834
	\$ 744,482	\$ 674,388

## Statement of revenues and expenditures for the year ended March 31, 2012

	2012	2011
<b>Revenue</b>		
Membership	\$ 333,839	\$ 342,389
Children's Aid Foundation	100,000	100,000
RBC Foundation	12,500	10,000
Other	32,844	21,479
Contracts and projects	1,058,679	888,976
<b>Total revenue</b>	\$ 1,537,862	\$ 1,362,844
<b>Expenditure</b>		
Operating cost		
Personnel	\$ 764,825	\$ 535,495
Office and overhead	145,627	136,141
Communications	40,867	30,853
Travel, accomodation and meetings	115,101	104,123
Project expenditure	871,959	814,666
Project and administrative recoveries	(403,688)	(302,367)
<b>Total expenditure</b>	\$ 1,534,691	\$ 1,318,911
<b>Net revenue for the year</b>	\$ 3,171	\$ 43,933

Completed audited financial statements are available upon request.



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